

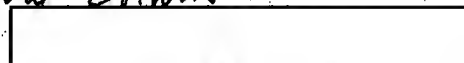
2 June 1967

We might wish to include in this memorandum some remarks on the exchange of personnel. I also wish to remind you of my concerns over two matters:

a. What about those elements in the clandestine services other than TSD who have technical requirements; and

b. What needs to be done to establish more specific operational guidance to ORD and expeditious implementation of R&D undertaken by ORD?

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to R&D from  
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**SECRET**DRAFT:   
2 June 1987

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**MEMORANDUM OF UNDERSTANDING**  
**THE ORD/TSD INTERFACE**

**POLICY**

- a. ORD/DD/S&T has as its basic charter the responsibility to provide research and development support to all directorates of the Agency in line with established policies and priorities and resources. It is particularly important that policies and procedures be established which will provide effective support to other technical components of the Agency, assure that R&D on their behalf be responsive, and that it be turned over for further development, testing, and operational use as expeditiously as possible.
- b. TSD, as the largest technical consumer of ORD within the Clandestine Services, must participate in the planning and guidance of R&D which is specifically on behalf of the Clandestine Services.
- c. As a general rule, ORD will be involved in research and exploratory development in response to Clandestine Services requirements and will not be concerned with operational prototypes, tests, or evaluation. Similarly, TSD will generally not be involved in advanced research and development. However, security, technical capabilities, and other factors may, from time to time,

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alter this boundary when it is deemed desirable by the offices involved.

### PROCEDURES

a. A series of planning meetings will be established well in advance of budget submissions for the purpose of coordinating ORD/TSD-related programs. In the course of these meetings, TSD (Clandestine Services) will indicate the specific areas in which they wish ORD to undertake R&D and the relative priority of these areas. There will be detailed discussions on the specific nature of the R&D to be undertaken, and individuals will be designated to interface in each area.

b. After formulation of an agreed upon program, it will be submitted in accordance with Agency procedures and to the appropriate directorates.

c. After completion of the budget cycle, the revised joint program will be reviewed by ORD and TSD and appropriate adjustments made.

*Important*

1) TSD will provide all information and reports on their past and current research in those agreed upon areas to the appropriate ORD technical officers as well as access to TSD contractors.

2) TSD will provide ORD with operational guidance and/or changes in priorities or objectives on a regular basis.

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3) TSD will undertake planning for the transfer of R&D to the appropriate operational elements.

4) The appropriate ORD technical officer will make all reports from supporting contractors available to TSD, provide the technical officers with access to meetings, and arrange for visits to the contractors in accordance with TSD needs.

5) ORD/TSD joint programs will be reviewed at least quarterly by the Director/ORD and the Chief/TSD and other appropriate officers to insure effective participation and to resolve new problem areas which may arise.

#### **EXCLUSIONS**

a. The understanding stated above should not be interpreted to apply to all TSD research, development, and engineering but only to those areas in which ORD is being asked for assistance. Similarly, research and development being undertaken by ORD for other components of the Agency will not fall within this understanding.

b. It is also understood that major changes in the availability of resources or Agency research and development objectives may modify these joint programs after review by the appropriate Deputy Directors.

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